



Parking Services  
UNIVERSITY OF COLORADO BOULDER

# Parking Services Annual Report

2022 Parking Services Annual Report





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To provide  
the best  
first and  
lasting  
experience.

# Vision



# Mission



We provide  
solutions to  
access the  
University of  
Colorado  
Boulder campus.

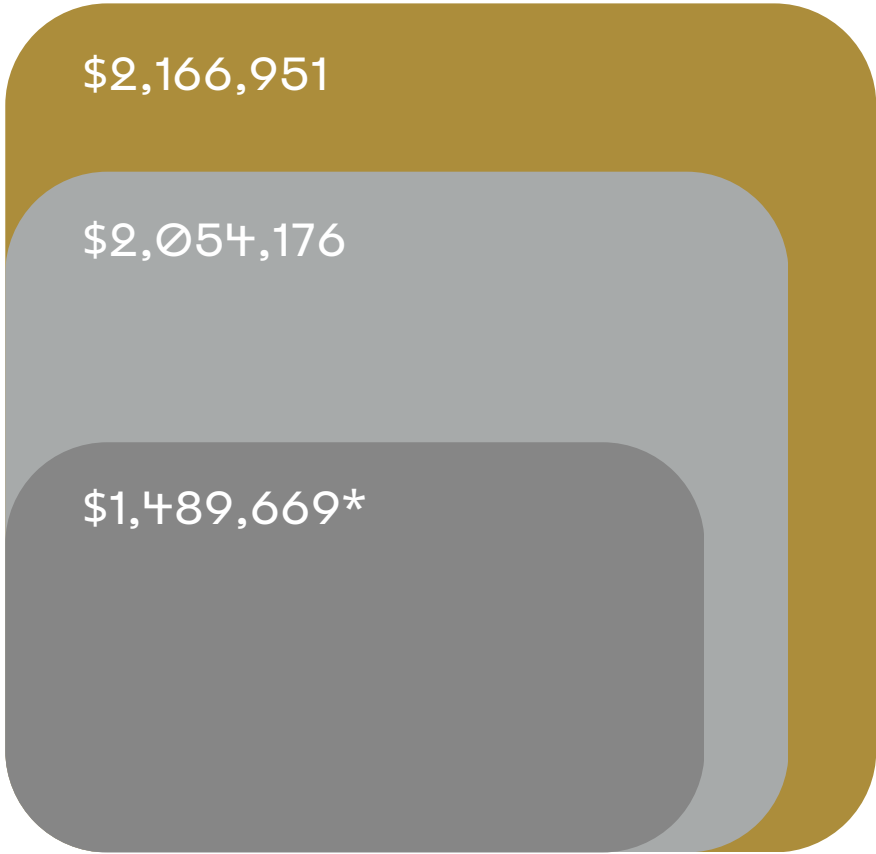


# Giveback

Be accountable, Be respectful

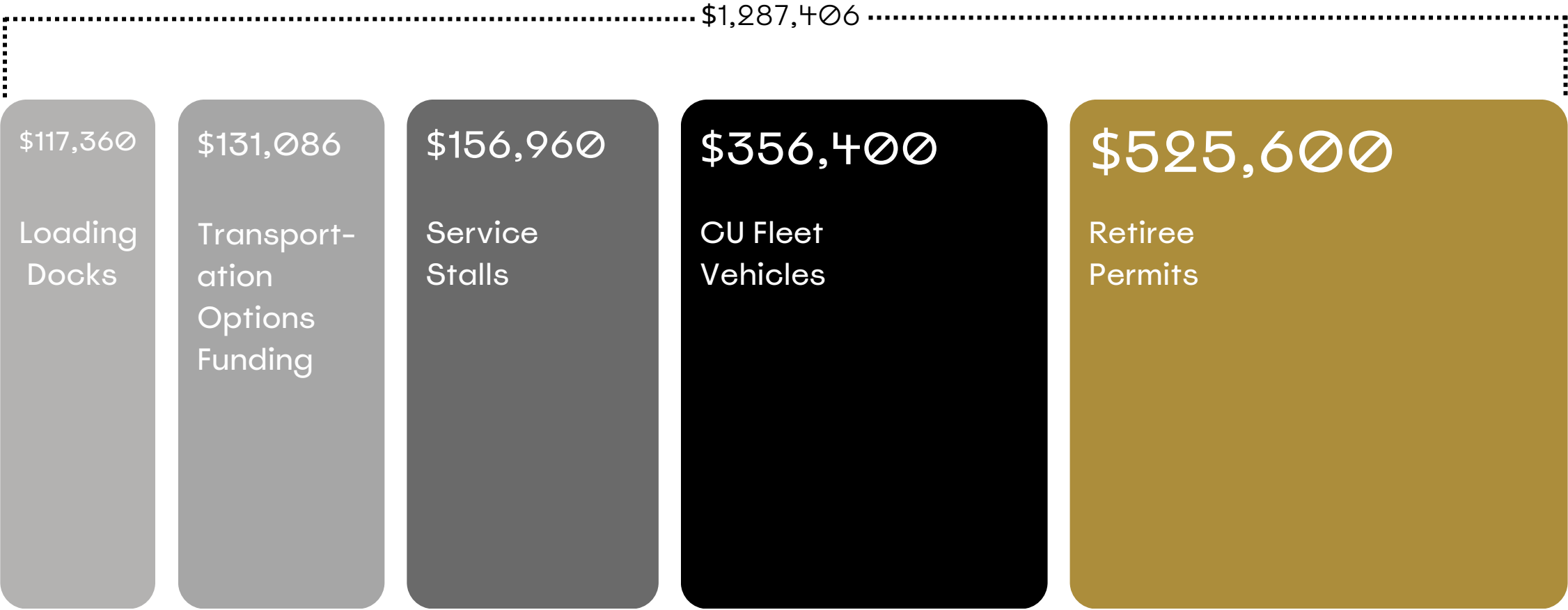
## Total Giveback

FY20 FY21 FY22



\*FY21 Impacts due to COVID-19 remote learning

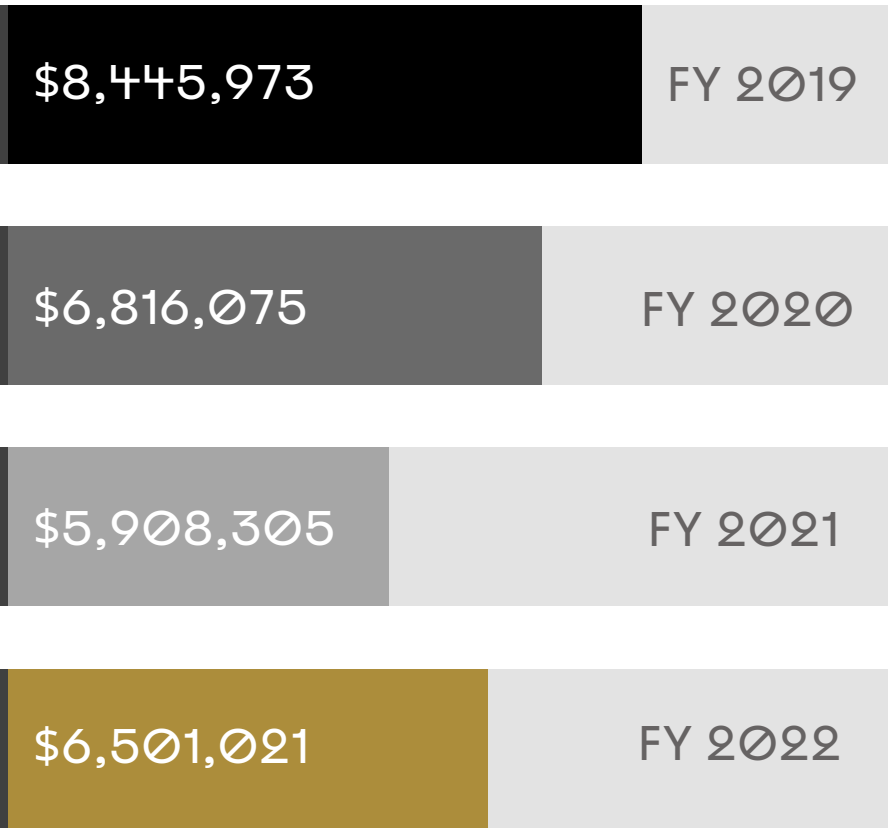
## Top 5 Giveback Categories





# Parking Financials

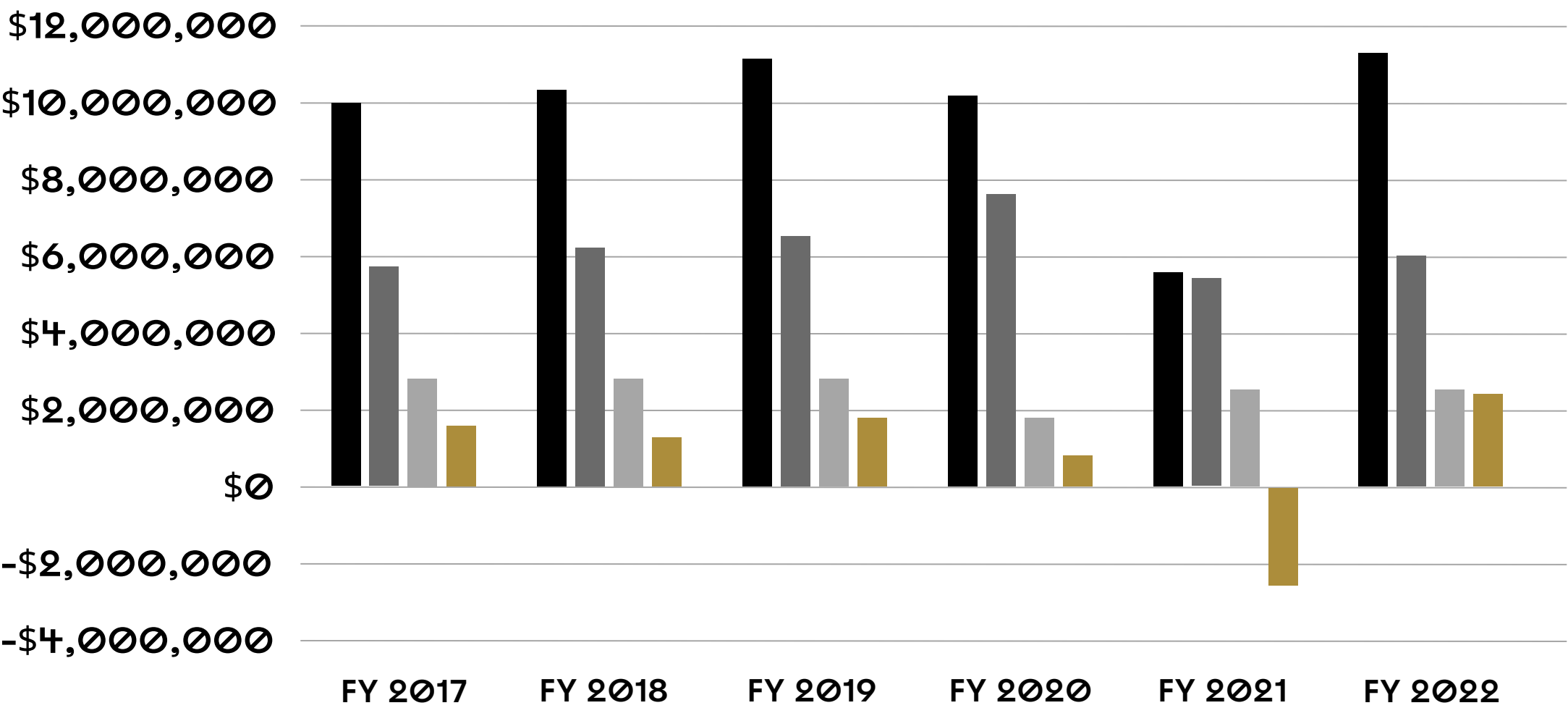
## R&R Fund Balance



\*FY21 Impacts due to COVID-19 remote learning

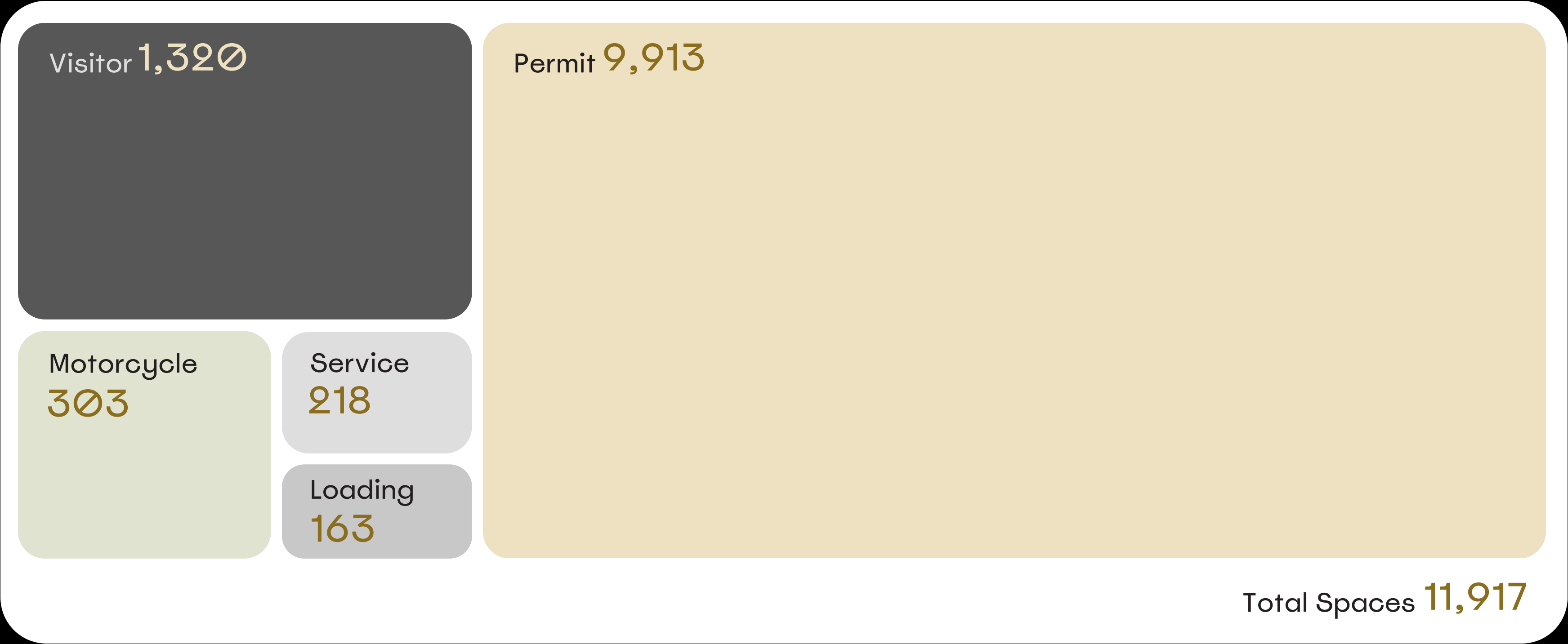
## Six-year History

■ Revenue ■ Operating Expenses ■ Bond Debt ■ Net Income





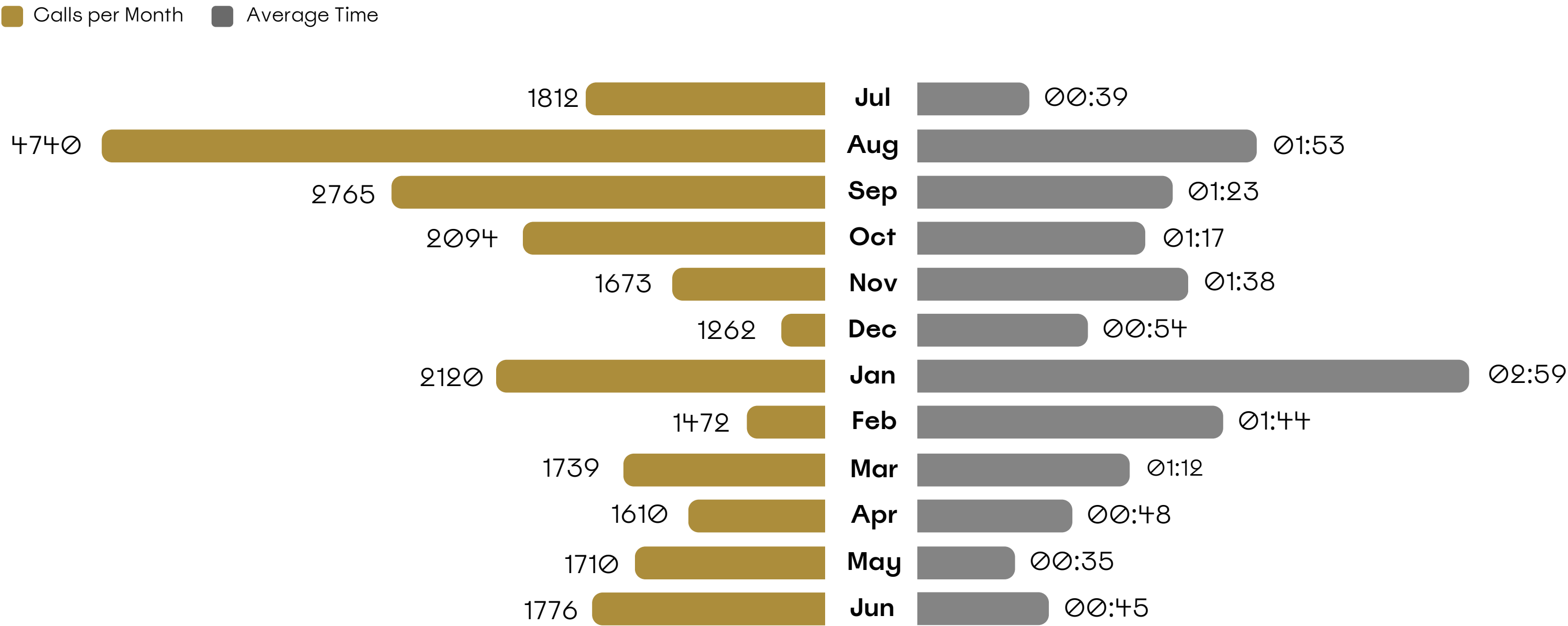
# Lot Inventory





# Customer Service

Be communicative, Be respectful



\*Average Call Wait Time for FY22: 1m19s

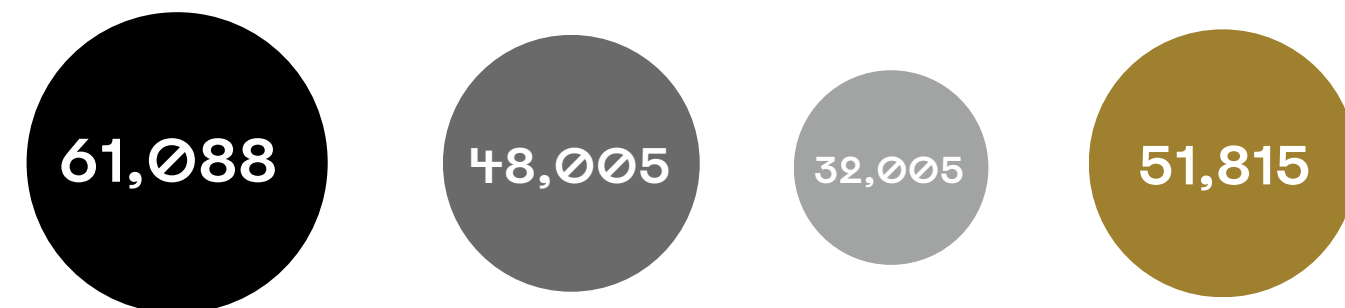


# Enforcement

Be respectful, Be accountable

■ FY19 ■ FY20 ■ FY21\* ■ FY22

## Notifications



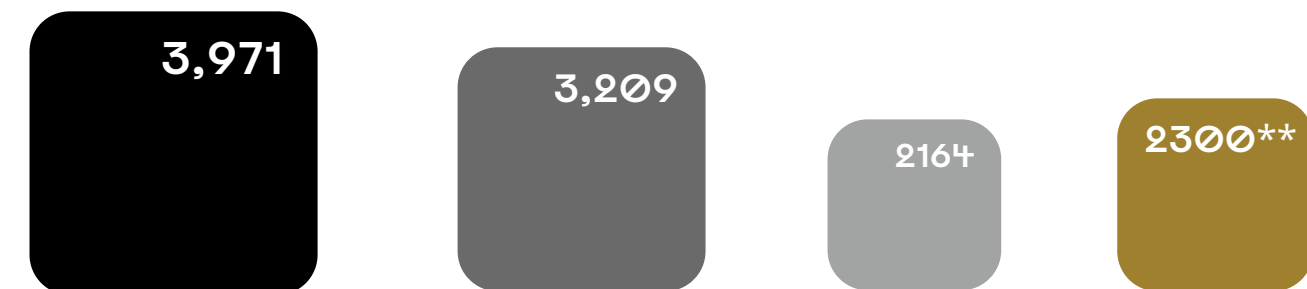
## Citations



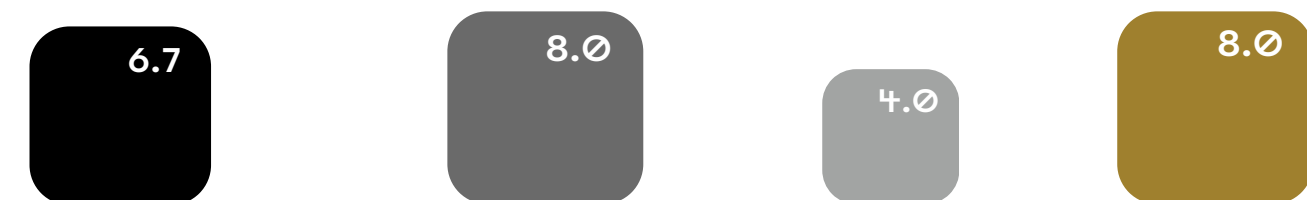
## Warnings



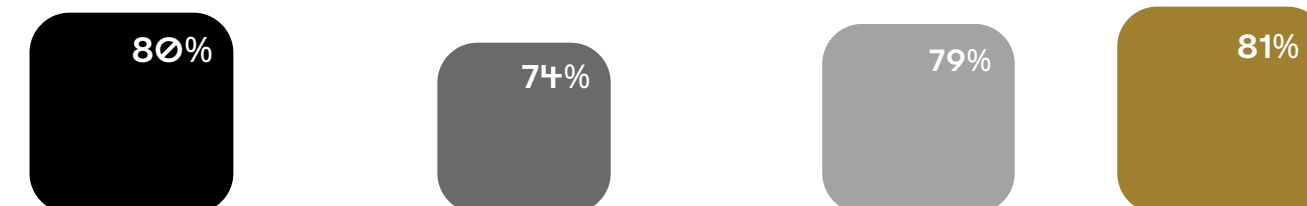
## Voids



## Notifications per Hour of Field Time



## Avg% of Time Spent in Field

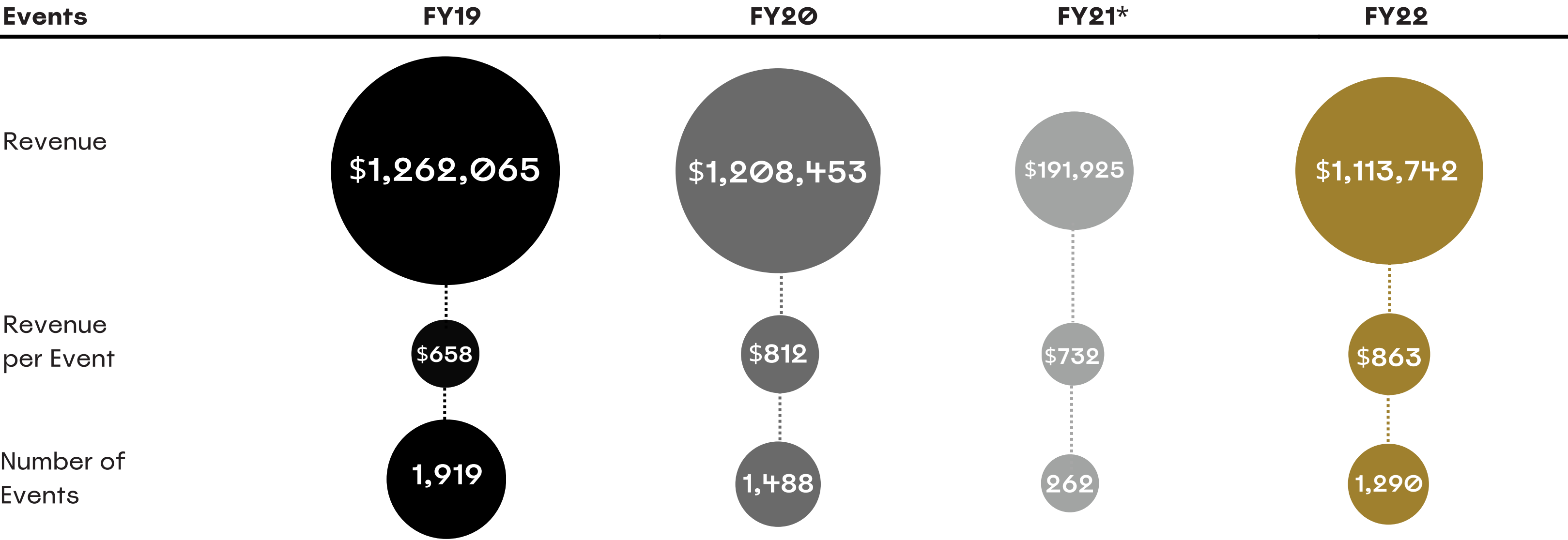


\*FY21 Impacts due to COVID-19 remote learning \*\*partial year



# Events

Community (our Customers, our Partners)



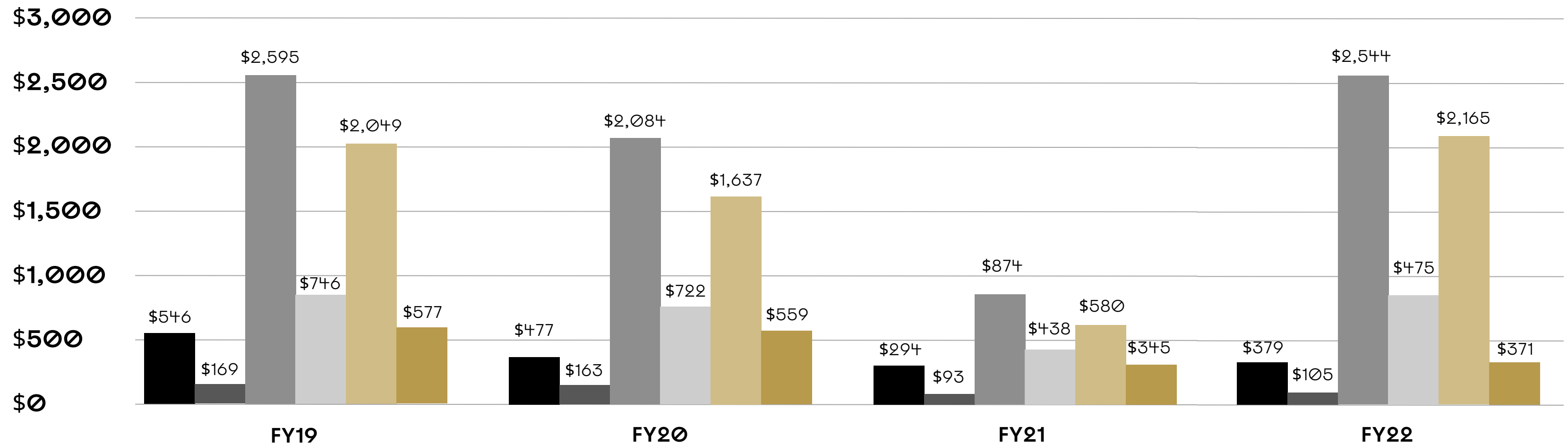
\*FY21 Impacts due to COVID-19 remote learning



# Infrastructure and Capital Projects

Business (our Innovation, our Stewardship)

■ Direct Unit Cost per Meter Space   ■ Direct Unit Cost per Permit Space   ■ Revenue per Meter Space   ■ Revenue per Permit Space   ■ Revenue per Meter Space (Direct)   ■ Revenue per Permit Space (Direct)



\*FY21 Impacts due to COVID-19 remote learning



# Permits

Community (our Customers, our Partners)

## Student Permits

3,788	FALL 2018
3,568	FALL 2019
3,076	FALL 2020
4,503	FALL 2021

## Employee Permits

4,051	FY 2019
4,187	FY 2020
2,323	FY 2021
3,434	FY 2022

## Temporary Permits

24,947	FY 2019
18,139	FY 2020
8,479	FY 2021
13,977	FY 2022

## Permit Revenue

\$5,213,486	FY 2019
\$5,116,192	FY 2020
\$3,520,549	FY 2021
\$4,835,179	FY 2022

\*FY21 Impacts due to COVID-19 remote learning

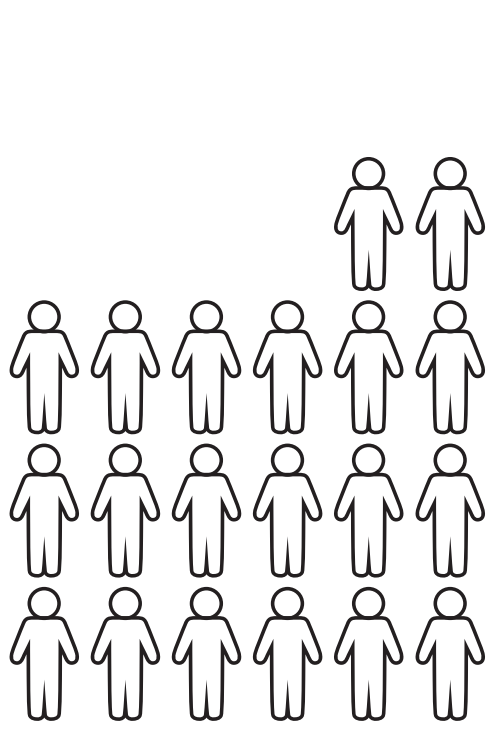


# Permits: Waitlist & Unmet Demand

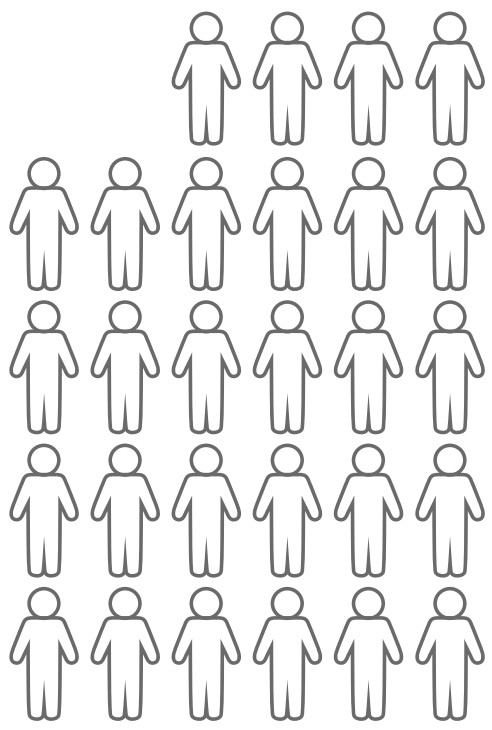
Community (our Customers, our Partners)

## Student Waitlist

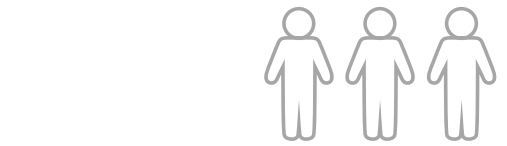
1,536    1,716    387    1,569



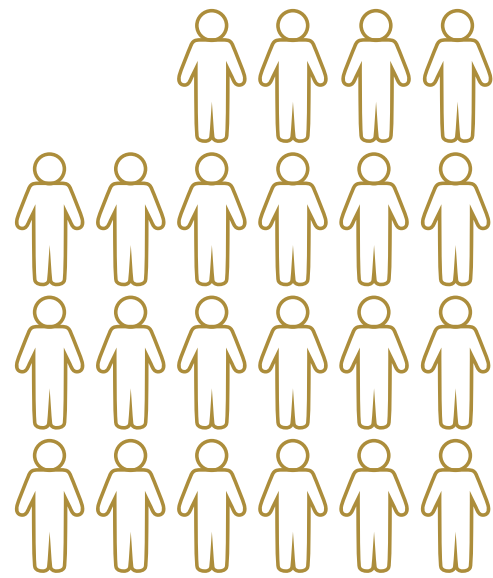
Fall 2018



Fall 2019

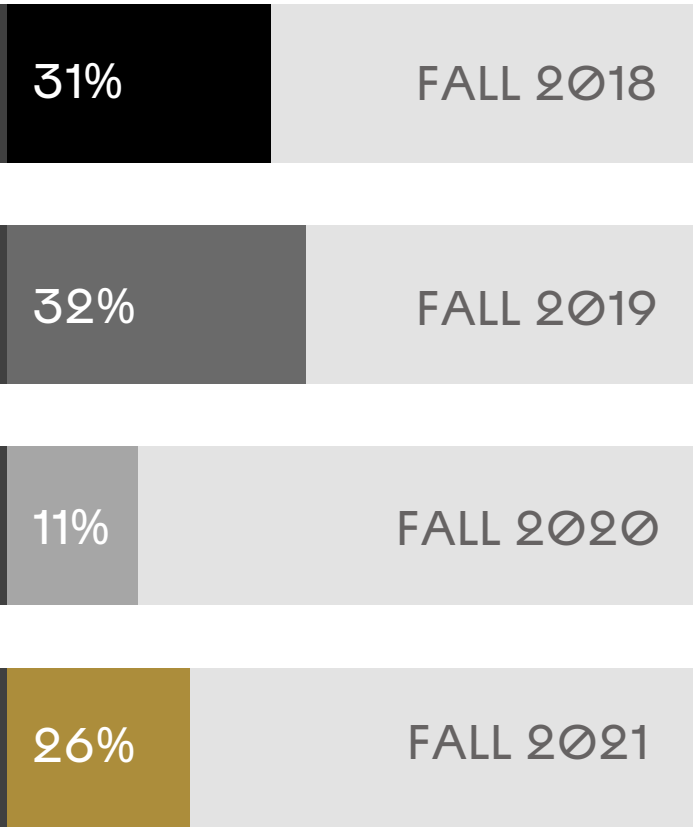


Fall 2020



Fall 2021

## Unmet Student Demand\*



\*Percentage of student permit demand that exceeded parking lot inventory

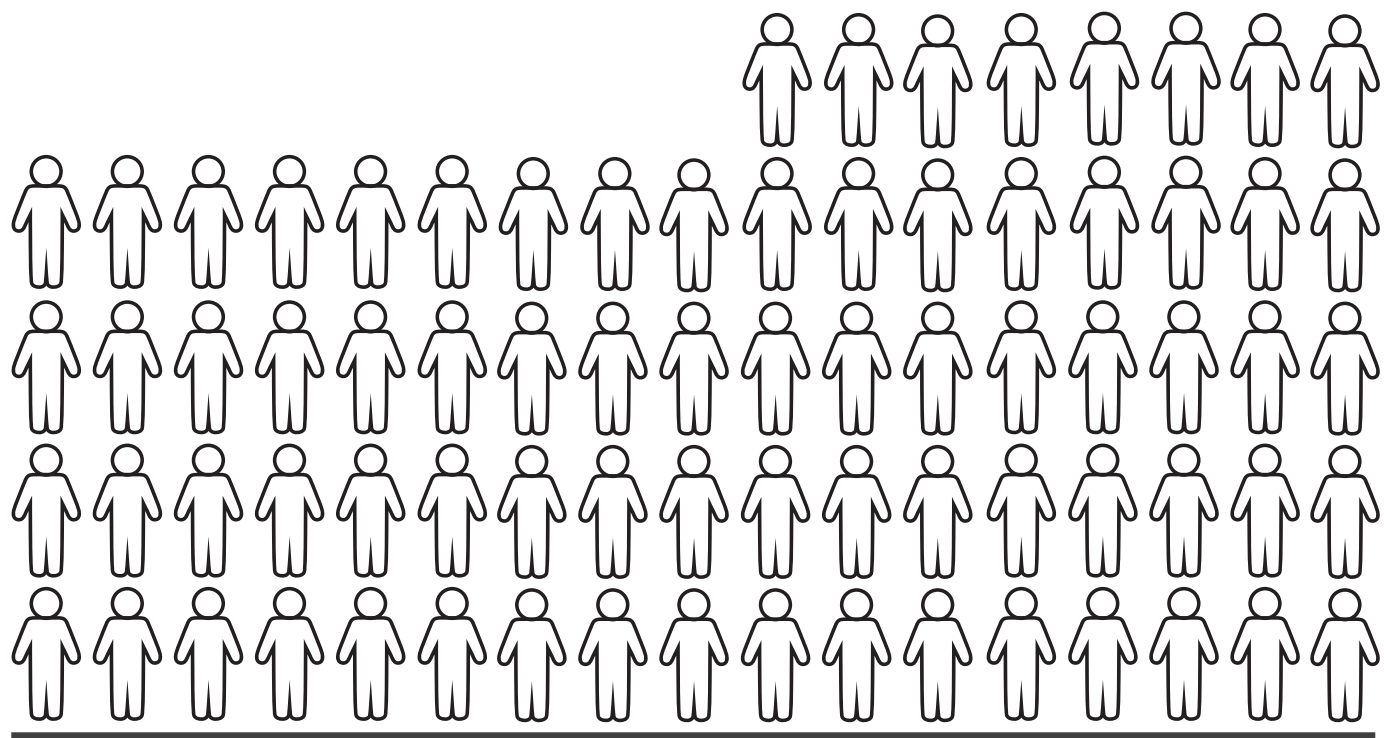


# Communications

Community (our Customers, our Partners)

## Website Visits

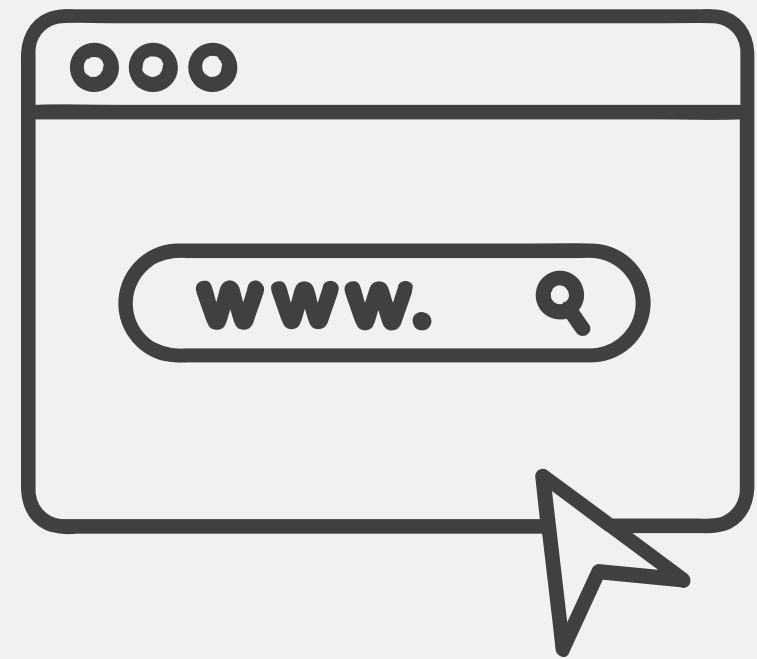
276,599



2022

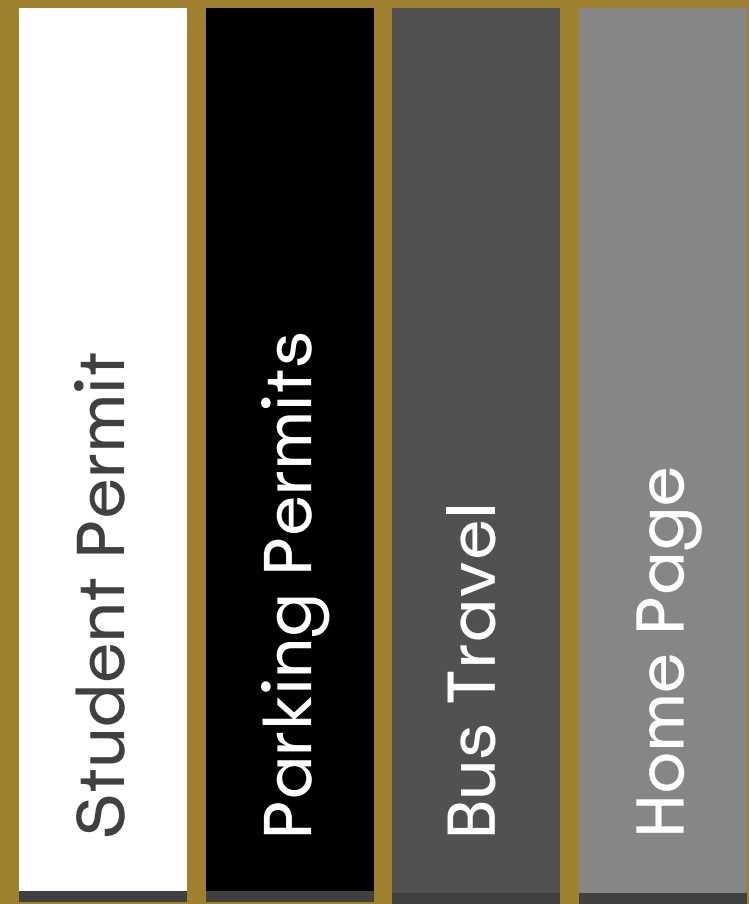
## Time Spent on Website (Avg.)

1:42



2022

## Top Four Web Pages



2022



# Strategic Initiatives Achieved

Business (our Innovation, our Stewardship)

## Culture

- DEI training for all employees
- Updated Finance position manuals
- Transitioned department to in-person work
- Promoted new Customer Service Manager and Customer Service Lead
- Transitioned event payment task to event team
- Enforcement equipment upgrade
- Expanded event student worker program

## Community

- Transitioned to new collections agency
- Mill and overlay lot 204
- Infrared patching across campus
- In-house painting and crack seal
- Expanded and redesigned lot 360
- Piloted a hybrid pay/permit lot in lot 416
- Converted lots 308 and 169 to add night and weekend parking
- Began permit issuance for CINC
- Began permit issuance for Graduate Family Housing and combined lot numbers
- Customized phone queue messages to address top questions based on time of year
- Update enforcement practices
- Made improvements to the client facing workflow of ServiceNow

## Business

- Conducted six financial audits
- Engineering assessment of all parking garages
- Created 10 year lot maintenance plan
- Began phase-out of single head meter spaces
- Continued discounted daily permits for Faculty/Staff
- Eliminated remaining proximity-priced permits
- Transitioned from prepaid to post-paid deductions for Faculty/Staff permits
- Transitioned basic operations to AIMS parking software
- Eliminated permit holds
- Began nightly import of customer data from HCM and SIS
- Implemented 15 day automatic transfer of unpaid citations to Student Tuition and Fee Bill



# Employee Development

Culture (our People, our Team)

skillsoft

LinkedIn  
Learning

Conferences

**238** hours of  
employee  
development







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[www.colorado.edu/parking](http://www.colorado.edu/parking)