2024

ELECTRIC VEHICLE CHARGING STRATEGY DEVELOPMENT

FOR GROCERY RETAIL

The MENV Team conducted a landscape study of electric vehicle (EV) charging, assessed the **business feasibility** of an EV charging program, and developed a potential strategy to inform how Albertsons Companies, Inc. (ACI) could move forward with their **customer-facing EV charging program** at grocery retail sites.

PROJECT PURPOSE



STRATEGY DEVELOPMENT FOR CUSTOMER FACING EV CHARGING STATIONS AT GROCERY RETAIL SITES



EV CHARGING IS A RAPIDLY CHANGING INDUSTRY: OPPORTUNITY EXISTS TO REEVALUATE EXISTING CHARGING PROGRAM



KEEP PACE WITH COMPETITORS AND PROVIDE ENVIRONMENTAL & COMMUNITY BENEFITS

DELIVERABLES:

LANDSCAPE REVIEW & BUSINESS

FEASIBILITY



SCORING MATRIX

STRATEGY

METHODS: WHITE PAPERS



Used Desktop Research & Expert interviews to analyze the landscape and business feasibility in the 10 states highlighted below

















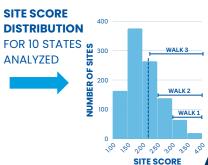




METHODS: SCORING MATRIX & STRATEGY







PROJECT OUTCOMES

The research culminated in the following findings and recommendations to Albertsons to proceed with a 3 year strategy for customer facing EV charging. Please Note, these are ONLY recommendations from the MENV Team. **ACI is not committing to the installation of EVCs.**

TAKE-AWAYS



HOLISTIC BUSINESS BENEFITS

- 4% INCREASE IN FOOT TRAFFIC
- UP TO 50% INCREASE IN CUSTOMER DWELL TIME
- ALIGNMENT WITH ACI PUBLIC-FACING ESG GOALS
- INCREASED PROPERTY VALUE

RAPIDLY EVOLVING MARKET

- INCENTIVES... UNTIL THE MONEY RUNS OUT
- PARTNERSHIPS WITH VENDORS ARE ESSENTIAL TO SUCCESS
- RAPID TECHNOLOGY ADVANCEMENTS

茶

STRATEGY IS SITE-SPECIFIC

- STATE, LOCAL, AND UTILITY INCENTIVES
- PARKING LOT CONDITIONS & CONTROL
- LOCAL CUSTOMER EV ADOPTION RATES
- EXISTING PUBLICLY AVAILABLE CHARGERS



NOW IS THE TIME TO ACT

- COMPETITOR ADOPTION: WALMART, WHOLE FOODS, TARGET
- FEDERAL INCENTIVES = \$5 BILLION FROM NEVI (2026) AND UP TO 30% DEPRECIABLE COSTS VIA 30C TAX CREDIT (2032)
- REGIONAL INCENTIVES IN 40+ STATES
- EV SALES/TOTAL CAR SALES PROJECTED TO BE 30% BY 2030

RECOMMENDED 3-YEAR STRATEGY CRAWL WALK **RUN** <10% ACI SITES 10% TO 35% ACI >35% ACI SITES WITH FVC SITES WITH EVC WITH FVC WALK 1 WALK 2 WALK 3 SCENARIO: SCORE: 2.25 to 4 3 to 4 2.5 to 4 **NEW SITES** W/ EVC: 16.8% **1** 26.8% TOTAL SITES 23.5% 33.5% W/ EVC: 13% COMPETITION DIFFERENTIATION. PRIORITIZATION OF FV CAPITALIZE ON REMAINING GREATER CONSISTENCY IN ADOPTION AND FINANCIAL TO AVAILABLE INCENTIVES CUSTOMER EXPERIENCE MINIMIZE CAPEX AND MAXIMIZE \$ GENERATION ON THE TABLE AND DOES NOT UNDERUTILIZED STAFFING REQUIRED WHILE LOOK TO FUTURE ADOPTION POTENTIALLY CAPTURING FEWER HOLISTIC BUSINESS BENEFITS **CHARGER MIX** 50/50 LVL₂ **DCFC** SITES WITH SHORT DWELL TIME CUSTOMERS LOOKING FOR A QUICK FILL CUSTOMERS PAY A FEE INCREASE CAPEX & UTILITY CONNECTION COMPLEXITY SITES WITH LONG DWELL TIME CUSTOMERS "TOPPING OFF" OFFERED AS AN AMENITY LOWER CAPEX AND SIMPLER UTILITY CONNECTIONS MATCHING CHARGING TIME WITH NATURAL DWELL TIME FOR A SITE, "RIGHT-SPEEDING", LEVERAGING TECHNOLOGY FOR MAXIMUM BUSINESS BENEFITS