| REPORT DOCUMENTATION PAGE | READ INSTRUCTIONS BEFORE COMPLETING FORM | | | | |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------|--|--|--|--|
| 1. REPORT NUMBER 2. GOVT ACCESSION NO. | 3. RECIPIENT'S CATALOG NUMBER | | | | |
| Memory for restaurant orders 3.6.315185 | 5. TYPE OF REPORT & PERIOD COVERED Technical Report 6. PERFORMING ORG. REPORT NUMBER | | | | |
| 7. AUTHOR(s) K. Anders Ericsson and Peter G. Polson | 8. CONTRACT OR GRANT NUMBER(s) NOO014-84-K-0250 | | | | |
| 9. PERFORMING ORGANIZATION NAME AND ADDRESS Institute of Cognitive Science University of Colorado, Campus Box 345 Boulder, CO 80309 | 10. PROGRAM ELEMENT, PROJECT, TASK AREA & WORK UNIT NUMBERS NR 667-536 | | | | |
| 11. CONTROLLING OFFICE NAME AND ADDRESS Personnel & Training Research Programs, Office of Naval Research (Code 458), Arlington, VA 22217 14. MONITORING AGENCY NAME & ADDRESS(it different from Controlling Office) | 12. REPORT DATE March 1985 13. NUMBER OF PAGES 15. SECURITY CLASS. (of this report) | | | | |
| Office of Naval Research (ONR), Program in Personnel & Training Research, 800 N. Quincy St. Arlington, VA 22217 | Unclassified 15a. DECLASSIFICATION/DOWNGRADING SCHEDULE | | | | |

16. DISTRIBUTION STATEMENT (of this Report)

Approved for public release, distribution unlimited.

- '7. DISTRIBUTION STATEMENT (of the abstract entered in Block 20, if different from Report)
- 18. SUPPLEMENTARY NOTES

To appear in M.T.T. Chi, R. Glaser, & M.J. Farr (Eds.), <u>The nature of expertise</u>.

19. KEY WORDS (Continue on reverse side if necessary and identify by block number)

Memory skill, exceptional memory, mnemonics, generalizability of skill, transfer, practice effects.

20. ABSTRACT (Continue on reverse side if necessary and identify by block number)

A memory skill of a waiter is described and analyzed in the paper. The waiter (JC) can remember about 20 complete dinner orders without external aids, at the restaurant in which he worked. A laboratory analog of the dinner-order task was constructed and we found that JC's performance on this task was far superior to normal college students. An analysis of JC's memory skill, showed strong support for the three principles which Chase and Ericsson proposed for memory skills in their model of skilled

memory. First, from thinking aloud protocols we found clear evidence that JC employed sophisticated encoding processes to memorize the dinner orders (meaningful encoding). Second, from analyses of JC's order of recall and from his ability to recall a large number of different lists of dinner orders at the end of a study session (post-session recall), we found evidence that JC stores the dinner-orders in long-term memory and uses special retrieval cues for retrieval (retrieval structure). Two specially designed experiments provided converging support for the validity of these encoding processes and the retrieval structure.

Thirdly, we analyzed the study time used by JC throughout the two-year-long experiment and found a remarkable reduction of study time with further practice (speed-up). Two final experiments examined the degree to which JC's memory skill was specific to dinner orders or could transfer to other types of materials. JC showed considerable transfer to materials, where he could use his sophisticated encoding processes. Although JC's memory performance dramatically decreased for materials where he could not use his encoding processes, his performance was still better than normal students' memory performance for dinner orders. In the discussion we consider aspects of acquired memory skill, which could account for such generalizable performance.

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General. Make Blocks 1, 4, 5, 6, 7, 11, 13, 15, and 16 agree with the corresponding information on the report cover. Leave Blocks 2 and 3 blank.

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- <u>Block 6.</u> Performing Organization Report Number. Only numbers other than the official report number shown in Block 1, such as series numbers for in-house reports or a contractor/grantee number assigned by him, will be placed in this space. If no such numbers are used, leave this space blank.
- Block 7. Author(s). Include corresponding information from the report cover. Give the name(s) of the author(s) in conventional order (for example, John R. Doe or, if author prefers, J. Robert Doe). In addition, list the affiliation of an author if it differs from that of the performing organization.
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- Block 10. Program Element, Project, Task Area, and Work Unit Numbers. Enter here the number code from the applicable Department of Defense form, such as the DD Form 1498, "Research and Technology Work Unit Summary" or the DD Form 1634. "Research and Development Planning Summary," which identifies the program element, project, task area, and work unit or equivalent under which the work was authorized.
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- Block 19. Key Words. Select terms or short phrases that identify the principal subjects covered in the report, and are sufficiently specific and precise to be used as index entries for cataloging, conforming to standard terminology. The DoD "Thesaurus of Engineering and Scientific Terms" (TEST), AD-672 000, can be helpful.
- Block 20. Abstract. The abstract should be a brief (not to exceed 200 words) factual summary of the most significant information contained in the report. If possible, the abstract of a classified report should be unclassified and the abstract to an unclassified report should consist of publicly- releasable information. If the report contains a significant bibliography or literature survey, mention it here. For information on preparing abstracts see "Abstracting Scientific and Technical Reports of Defense-Sponsored RDT&E," AD-667 006.

SECURITY CLASSIFICATION OF THIS PAGE

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| 2a. SECURITY CLASSIFICATION AUTHORITY | | | 3. DISTRIBUTION | 3 . DISTRIBUTION / AVAILABILITY OF REPORT | | | | | | | |
| 2b. DECLASSIFICATION / DOWNGRADING SCHEDULE | | | 1 | | | | | | | | |
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INSTRUCTIONS FOR PREPARATION OF REPORT DOCUMENTATION PAGE

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SPECIFIC BLOCKS

- <u>Block 1a.</u> Report Security Classification: Designate the highest security classification of the report. (See DoD 5220.1-R, Chapters I, IV, VII, XI, Appendix A.)
- **<u>Block 1b.</u>** Restricted Marking: Enter the restricted marking or warning notice of the report (e.g., CNWDI, RD, NATO).
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Safeguarding Classified Information, Appendix II.)

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Block 11. Title: Enter the title in Block 11 in initial capital letters exactly as it appears on the report. Titles on all classified reports, whether classified or unclassified, must be immediately followed by the security classification of the title enclosed in parentheses. A report with a classified title should be provided with an unclassified version if it is possible to do so without changing the meaning or obscuring the contents of the report. Use specific, meaningful words that describe the content of the report so that when the title is machine-indexed, the words will contribute useful retrieval terms.

If the report is in a foreign language and the title is given in both English and a foreign language, list the foreign language title first, followed by the English title enclosed in parentheses. If part of the text is in English, list the English title first followed by the foreign language title enclosed in parentheses. If the title is given in more than one foreign language, use a title that reflects the language of the text. If both the text and titles are in a foreign language, the title should be translated, if possible, unless the title is also the name of a foreign periodical. Transliterations of often used foreign alphabets (see Appendix A of MIL-STD-847B) are available from DTIC in document AD-A080 800.

Block 12. Personal Author(s): Give the complete name(s) of the author(s) in this order: last name, first name, and middle name. In addition, list the affiliation of the authors if it differs from that of the performing organization.

List all authors. If the document is a compilation of papers, it may be more useful to list the authors with the titles of their papers as a contents note in the abstract in Block 19. If appropriate, the names of editors and compilers may be entered in this block.

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Field - to indicate subject coverage of report.

Group - to indicate greater subject specificity of information in the report.

Sub-Group - if specificity greater than that shown by Group is required, use further designation as the numbers after the period (.) in the Group breakdown. Use <u>only</u> the designation provided by AD-624 000.

Example: The subject "Solid Rocket Motors" is Field 21, Group 08, Subgroup 2 (page 32, AD-624 000).

Block 18. Subject Terms: These may be descriptors, keywords, posting terms, identifiers, open-ended terms, subject headings, acronyms, code words, or any words or phrases that identify the principal subjects covered in the report, and that conform to standard terminology and are exact enough to be used as subject index entries. Certain acronyms or "buzz words" may be used if they are recognized by specialists in the field and have a potential for becoming accepted terms. "Laser" and "Reverse Osmosis" were once such terms.

If possible, this set of terms should be selected so that the terms individually and as a group will remain UNCLASSIFIED without losing meaning. However, priority must be given to specifying proper subject terms rather than making the set of terms appear "UNCLASSIFIED." <u>Each term on classified reports</u> must be immediately followed by its security classification, enclosed in parentheses.

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| REPORT DOCUMENTATION PAGE | | | | | | | | | |
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| 11. TITLE (Include Security Classification) A Cognitive Analysis of Exceptional Memory for Restaurant Orders, unclassified | | | | | | | | | |
| 12 PERSONAL AUTHOR(S) K. Anders Ericsson and Peter G | . Polson | | | | | | | | |
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Third, we analyzed the study time used by JC throughout the two-year-long experiment and found a remarkable reduction of study time with further practice (speed-up). Two final experiments examined the degree to which JC's memory skill was specific to dinner orders or could transfer to other types of materials. JC showed considerable transfer to materials, where he could use his sophisticated encoding processes. Although JC's memory performance dramatically decreased for materials where he could not use his encoding processes, his performance was still better than normal students' memory performance for dinner orders. In the discussion we consider aspects of acquired memory skill, which could account for such generalizable performance.

Navy

- 1 Robert Ahlers
 Code N711
 Human Factors Laboratory
 NAVTRAEBUIPCEN
 Orlando, FL 32813
- 1 Dr. Meryl S. Baker Navy Personnel R&D Center San Diego, CA 92:52
- 1 Dr. Alvah Bittner Naval Biodynamics Laboratory New Orleans, LA 70189
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- 1 Dr. Susan Chipman Code 442PT Office of Naval Research-800 N. Quincy St. Arlington, VA 22217
- 1 Dr. Stanley Collyer Office of Naval Technology 800 N. Quincy Street Arlington, VA 22217
- 1 CDR Mike Curran Office of Naval Research 800 N. Quincy St. Code 270 Arlington, VA 22217

Navy

- i Dr. Charles E. Davis
 Personnel and Training Research
 Office of Waval Research (Code 442PT)
 800 North Quincy Street
 Arlington, VA 22217
- 1 Dr. Marshall J. Farr 2520 North Vernon Street Arlington, VA 22207
- 1 DR. PAT FEDERICO Code P13 NPRDC San Diego, CA 92152
- 1 Dr. Jim Hollan Code 51 Navy Parsonnel R & D Center San Diego, CA 92152
- 1 Dr. Ed Hutchins Navy Personnel R&D Center San Diego, CA 92152
- 1 Dr. Norman J. Kerr
 Chief of Naval Education and Training
 Code 0CA2
 Naval Air Station
 Pensacola. FL 32508
- 1 Dr. William L. Maloy (O2)
 Chief of Naval Education and Training
 Naval Air Station
 Pensacola, FL 32508
 - 1 Dr. James McBride Navy Personnel R&D Center San Diego. CA 92152
 - 1 Dr William Montague NPRDC Code 13 San Diego, CA 92152
- 1 Office of the Chief of Naval Operations Research Development & Studies Branch DP 115 Washington, DC 20350
- 1 LT Frank C. Petho, MSC, USN (Ph.D) CNET (N-432) NAS Pensacola, FL 32508

Navy

- 1 Dr. Bernard Rimland Navy Personnel R&D Center San Diego, CA 92152
- 1 Dr. Carl Ross CNET-PDCD Building 90 Great Lakes NTC, IL 60088
- 1 Dr. Alfred F. Smode Senior Scientist Code 7B Naval Training Equipment Center Orlando, FL 32813
- 1 Dr. Richard Scrensen Navy Personnel R&D Center San Diego, CA 92152
- 1 Dr. Martin A. Tolcott
 Leader, Psychological Sciences Division
 Office of Naval Research
 800 N. Quincy St.
 Arlinsgon, VA 22217
- 1 Dr. James Tweeddale Technical Director Navy Personnel R&D Center San Diego, CA 92152
- 1 Dr. Douglas Wetzel Code 12 Navy Personnel R&D Center San Diego, CA 92152
- 1 DR. MARTIN F. WISKOFF NAVY PERSONNEL R& D CENTER SAN DIEGO, CA 92152
- 1 Mr John H. Wolfe Navy Personnel R&D Center San Diego, CA 92152
- 1 Dr. Donald Woodward Office of Naval Research (Code 441) 800 North Quincy Street Arlington, VA 22217
- 1 Dr. Steven Zornetzer
 Associate Director for Life Sciences
 Office of Naval Research
 800 N. Quincy St.
 Arlington, VA 22217

Marine Corps

1 Major Frank Yohannan, USMC Headquarters, Marine Ccrps (Code MPI-20) Washington, DC 20380 Army

- 1 Dr. Harold F. O'Neil, Jr. Director, Training Research Lab Army Research Institute 5001 Eisenhower Avenue Alexandria, VA 22333
- 1 Commander, U.S. Army Research Institute for the Behavioral & Social Sciences ATTN: PERI-BR (Dr. Judith Orasanu) 5001 Eisenhower Avenue Alexandria, VA 22333
- 1 Dr. Ray Perez 5001 Eisenhower Avenue PERI-II Alexandria, VA 22333
- 1 Joseph Psotka, Ph.D. ATTN: PERI-iC Army Research Institute 5001 Eisenhower Ave. Alexandria, VA 22333
- 1 Dr. Robert Sasmor
 U. S. Army Research Institute for the Behavioral and Social Sciences
 5001 Eisenhower Avenue
 Alexandria, VA 22333
- 1 Dr. Joyce Shields
 Army Research Institute for the
 Behavioral and Social Sciences
 5001 Eisenhower Avenue
 Alexandria, VA 22333
- 1 Dr. Zita M. Simutis
 Chief, Instructional Technology
 Systems Area
 ARI
 5001 Eisenhower Avenue
 Alexandria, VA 22333
- 1 Dr. Hilda Wing Army Research Institute 5001 Eisenhower Ave. Alexandria, VA 22333

Air Force

- 1 Dr. William E. Alley AFHRL/MOT Brooks AFB , TX 78235
- 1 Dr. Earl A. Alluisi HQ, AFHRL (AFSC) Brooks AFB, TX 78235
- 1 Mr. Raymond E. Christal AFHRL/MGE Brooks AFB, TX 78235
- 1 Dr. Alfred R. Fregly AFDSR/NL Bolling AFB, DC 20332
- 3 Dr. Sherrie Gott AFHRL/MODJ Brooks AFB , TX 76235
- 1 Dr. Patrick Kyllonen AFHRL/MOE

Brooks AFB, TX 78235

- 1 Dr. Roger Pennell
 Air Force Human Resources Laboratory
 Lowry AFB, CO 80230
- 1 Dr. Malcolm Ree AFHRL/MP Brooks AFB, TX 78235
- i Dr. Lawrence E. Reed Research Psychologist AFHRL/LRG Wright-Patterson AFB , DH 45433
- 1 Dr. Joseph Yasatuke AFHRL/LRT Lowry AFB, CD 80230

Department of Defense

- 1 Dr. Craig I. Fields
 Advanced Research Projects Agency
 1400 Wilson Blvd.
 Arlington, VA 22209
- 1 Dr. Jerry Lehnus OASD (M&RA) Washington , DC 20301
- I Dr. W. Steve Sellman
 Office of the Assistant Secretary
 of Defense (MRA & L)
 20269 The Pentagon
 Washington, DC 20301
- 1 Major Jack Thorpe DARPA 1400 Wilson Blvd. Arlington, VA 22209
- 1 Dr. Robert A. Wisher
 U.S. Army Institute for the
 Behavioral and Social Sciences
 5001 Eisenhower Avenue
 Alexandria , VA 22333

Civilian Agencies

- 1 Dr. Helen J. Christup Office of Personnel R&D 1900 E St., NW Office of Personnel Management Washington, DC 20015
- 1 Dr. Arthur Melmed 724 Brown U. S. Dept. of Education Washington, DC 2020B
- 1 Dr. Andrew R. Molnar

 Office of Scientific and Engineering

 Personnel and Education

 National Science Foundation

 Washington, DC 20550
- 1 Dr. David Pearl Room 10-C-09 5600 Fishers Lane Rockville, MD 20857
- 1 Dr. Joseph L. Young, Director Memory & Cognitive Processes National Science Foundation Washington, DC 20550

Private Sector

- 1 Dr. John R. Anderson Department of Psychology Carnegie-Mellon University Pittsburgh, PA 15213
- 1 Dr. Isaac Bejar Educational Testing Service Princeton, NJ 08450
- 1 Dr. Pat Carpenter Department of Psychology Carnegie-Mellon University Pittsburgh, PA 15213
- 1 Dr. John B. Carroll 409 Elliott Rd. Chapel Hill, NC 27514
- 1 Dr. Lynn A. Cooper LRDC University of Pittsburgh 3939 O'Hara Street Pittsburgh, PA 15213
- 1 Dr. Emmanuel Donchin Department of Psychology University of Illinois Champaign, IL 61820
- 1 Dr. Jeffrey Elman University of California, San Diego Department of Linguistics La Jolla, CA 92093
- 1 Dr. Susan Embertson PSYCHOLOGY DEPARTMENT UNIVERSITY OF KANSAS Lawrence, KS 66045
- 1 Dr. Anders Ericsson
 Department of Psychology
 University of Colorado
 Boulder, CO 80309
- 1 Dr. Dexter Fletcher University of Oregon Department of Computer Science Eugene, DR 97403
- 1 Dr. John R. Frederiksen Bolt Beranek & Newman 50 Moulton Street Cambridge, MA 02138

Private Sector

- 1 Dr. Don Jentner Center for Human Information Processing University of California, San Diego La Jolla, CA 92093
- 1 Dr. Robert Blaser Learning Research & Development Center University of Pittsburgh 3939 O'Hara Street PITTSBURGH, PA 15260
- 1 Dr. Daniel Gopher
 Faculty of Industrial Engineering
 & Management
 TECHNION
 Haifa 32000
 ISRAEL
- 1 Dr. Henry M. Halff Halff Resources 4918 33rd Road, North Arlington, VA 22207
- 1 Dr. Earl Hunt
 Dept. of Psychology
 University of Washington
 Seattle, WA 98105
 - 1 Dr. Marcel Just Department of Psychology Carnegie-Mellon University Pittsburgh, PA 15213
- 1 Dr. Demetrios Karis
 Department of Psychology
 University of Illinois
 603 E. Daniel Street
 Champaign, IL 61820
- 1 Dr. Steven W. Keele Dept. of Psychology University of Oregon Eugene, OR 97403
- 1 Dr. Scott Kelso Haskins Laboratories, Inc 270 Crown Street New Haven, CT 06510
- 1 Dr. Stephen Kosslyn 1236 William James Hall 33 Kirkland St. Cambridge, MA 02138

Private Sector

- 1 Dr. Marcy Lansman
 The L. L. Thurstone Psychometric
 Laboratory
 University of North Carolina
 Davie Hall 013A
 Chapel Hill, NC 27514
- 1 Dr. Michael Levine
 Department of Educational Psychology
 210 Education Bldg.
 University of Illinois
 Champaign, IL 61801
- 1 Dr. Don Lyon P. D. Box 44 Higley , AZ 85236
- 1 Dr. Jay McClelland Department of Psychology MIT Cambridge, MA 02139
- 1 Dr. Allen Munro Behavioral Technology Laboratories 1845 Elena Ave., Fourth Floor Redondo Beach, CA 90277
- 1 Dr. Donald A Norman Cognitive Science, C-015 Univ. of California, San Diego La Jolla, CA 92093
- 1 Dr. James W. Pellegrino University of California, Santa Barbara Dept. of Psychology Santa Barabara , CA 93106
- 1 Dr. Martha Polson Department of Psychology Campus Box 346 University of Colorado Boulder, CD 80309
- 1 Dr. Mike Posner Department of Psychology University of Oregon Eugene, OR 97403
- 1 Dr. Andrew M. Rose American Institutes for Research 1055 Thomas Jefferson St. NW Washington, DC 20007

Private Sector

- 1 Dr. David Rumelhart Center for Human Information Processing Univ. of California, San Diego La Jolla, CA 92093
- 1 PROF. FUMIKO SAMEJIMA DEPT. OF PSYCHOLOGY UNIVERSITY OF TENNESSEE KNOXVILLE, TN 37916
- 1 Dr. Arthur Samuel Yale University Department of Psychology Box 11A, Yale Station New Haven, C⁻⁻ 04520
- 1 Dr. Walter Schneider Psychology Department 603 E. Daniel Champaign, IL 61820
- 1 Dr. David Shucard
 Brain Sciences Laboratories
 Department of Pediatrics
 National Jewish Hospital & Research Ctr
 3800 E. Colfax Ave.
 Denver, CO 80206
- 1 Dr. H. Wallace Sinaiko Program Director Manpower Research and Advisory Services Smithsonian Institution 801 North Pitt Street Alexandria, VA 22314
- 1 Dr. Kathryn T. Spoehr Psychology Department Brown University Providence, RI 02912
- 1 James J. Staszewski Research Associate Carnegie-Mellon University Department of Psychology Pittsburgh, PA 15213
- 1 Dr. Robert Sternberg Dept. of Psychology Yale University Box 11A, Yale Station New Haven, CT 06520

Private Sector

- i Dr. Perry W. Thorndyke FMC Corporation Central Engineering Labs 1185 Coleman Avenue, Box 580 Santa Clara, CA 95052
- 1 Dr. Douglas Towne
 Univ. of So. California
 Behavioral Technology Labs
 1845 S. Elena Ave.
 Redondo Beach, CA 90277
- 1 Dr. Keith T. Wescourt FMC Corporation Central Engineering Labs 1185 Coleman Ave., Box 580 Santa Clara, CA 95052
- 1 Dr. Christopher Wickens Department of Psychology University of Illinois Champaign, IL 61820

The second dimension of the matrix (shown in Table 2) was by category. Furthermore, JC had special encoding schemes for each category of the menu. For example, salad dressings were encoded by their first letter such that bleu cheese was encoded as B, oil and vinegar as 0, thousand island as T, and so on. If the first four dressings were bleu cheese, oil and vinegar, oil and vinegar, and thousand island, JC would recode them as B-0-0-T and if possible relate the sequence of four letters to an English word, in this case, B00T. Temperatures were encoded as a spatial pattern in terms of how well the meat was cooked, exploiting the fact the temperatures are ordered. For example, rare, medium, medium-rare, rare, would have a spatial pattern similar to the one shown in Figure 1.

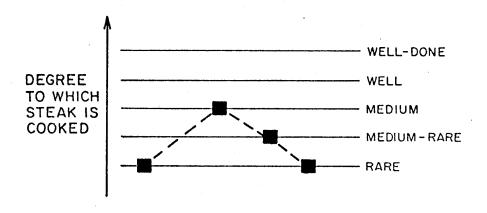


Figure 1

The spatial pattern corresponding to four temperatures of steaks in sequence: rare, medium, medium-rare, rare.

Starches were nearly always encoded as serial patterns, because with only three different starches, there was bound to be at least one repetition in a block of four orders. Entrees were the most variable, and JC reports relying on repetitions and also patterns emerging from a subdivision of the various meat orders into expensive and inexpensive steaks.

Generating within-category encodings requires considerable memory overhead. When a new order is presented, JC has to decide which category to encode, retrieve the earlier items from that category, encode the old items and the new item, and then use the same procedure for the remaining categories. Items in the current order have to be kept in a rehearsal buffer before they are successfully encoded with earlier items in their respective categories. Old and new items in a category must be in attention at the same time in order to permit the recognition of serial patterns in the items. The maximum capacity for attention, i.e., 4 or 5 items, is consistent with the largest within-category chunks used by JC while encoding dinner orders from one table. The assumptions of independent storage in a rehearsal buffer and size of units of encodings are remarkably consistent with the research on memory for digits (Chase & Ericsson, 1981, 1982).

The analysis of performance with and without thinking-aloud and automatic irrelevant verbalization support the conclusion that no additional cognitive processing during the think-aloud trials (except vocalization) is involved, hence the verbalized information is information otherwise heeded. In addition, retrospective reports from silent and "think-aloud" trials contained very similar information on a process with the same structure.

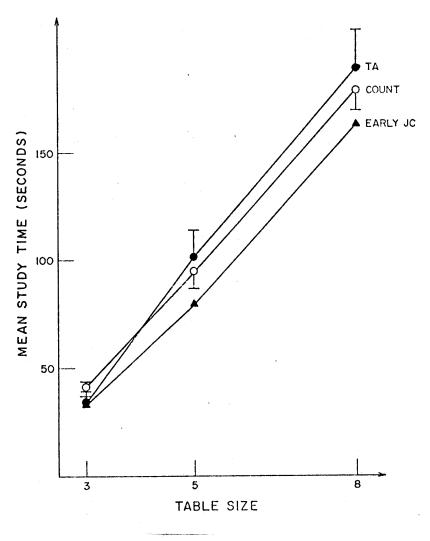


Figure 2

Study-time as a function of table size for Think-aloud (TA) condition, counting from 1 to 10 (COUNT) and silent control trials from the first experiment.

Protocol Data Supporting the Model of JC's Memory Skill

Table 3 presents a complete verbatim transcription of JC's think-aloud protocol for a 5-top (table with 5 people). The underlined portions are evidence relevant to the model; the remainder of the protocol is requests for presentations and simple repetitions of the just-presented order.

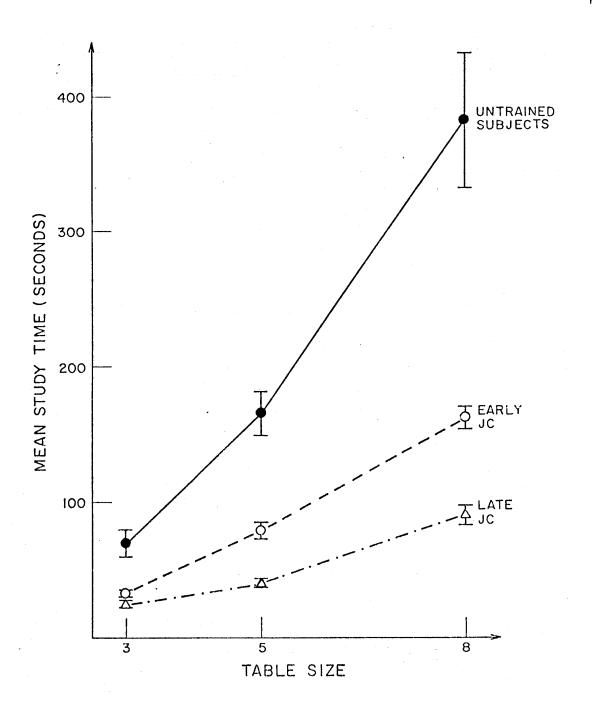
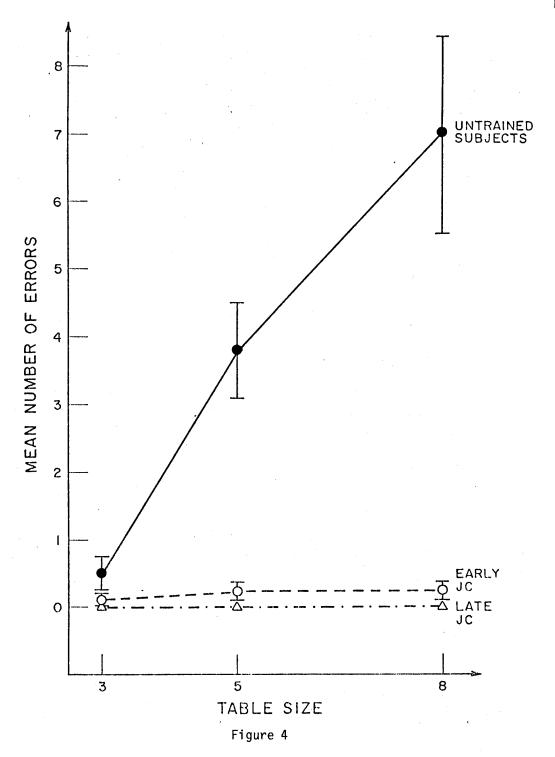


Figure 3

Study-time as a function of table size for untrained subjects and the memory expert (JC) early and late in the experimental investigation.



Mean number of errors as a function of table size for untrained subjects and the memory expert (JC) early and late in the experimental investigation.

Study-Times for Individual Orders

The study-times for individual orders are measured from the beginning of the presentation of the order until the presentation of the "next" order. This time includes requests for previously presented items of complete dinner-orders. The analyses of the naive subjects' recall coding and data suggests a sequential memorization of complete dinner-orders. Such memorization would lead to a linear increase of the time required for committing each new order.

Figure 5 presents the study-times for individual orders for the normal subjects. The data strongly supports the sequential hypothesis as the study-times for the first five orders are approximately equal regardless of table-size. The study-times roughly increase in a linear fashion with the number of earlier presented orders, except for the first order (no previous orders) and the eighth order, which contains a large number of requests of re-presentations of earlier orders. Naive subjects memorized the dinner-orders as they were a list of dinner-orders (units of 4 ordered items) with their cognitive process being independent of the length of the list to be presented. It was only at the end of the longer lists (tables of 5 and 8) that they use differential amount of effort to commit the entire list to memory.

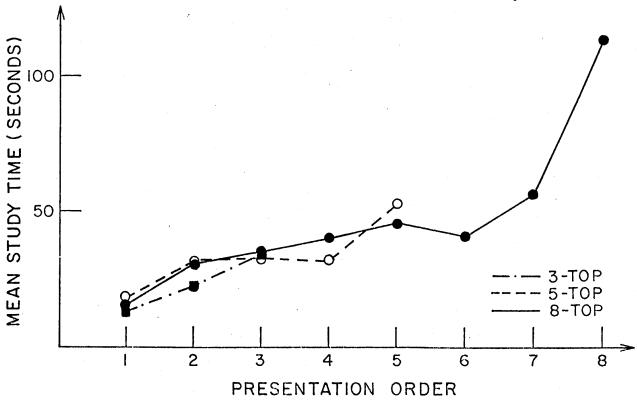


Figure 5

Average study-times for individual dinner orders as a function of presentation order for untrained subjects studying orders from tables 3, 5 and 8 people.

Figure 6 shows the average study times for each dinner order where each line corresponds to a given table size for JC's data. Comparison of Figures 5 and 6 shows that the naive subjects and JC show strikingly different patterns of study times. This is especially apparent for tables of 8. Study time increases linearly across the first four orders and then there is a sharp drop in study time between orders four and five. The study time again increases for orders five through eight and the first and last half of the serial position curves are strikingly similar. This pattern of study times is exactly what would be predicted from the model of JC's memory skills described in an earlier section. Recall that the model assumes that JC encodes items by category and in groups of four. Study times are predicted to progressively increase within a group of four because of larger processing demands for the later orders within each group. With the exception of the first order within a group, storage of items in subsequent orders requires that JC first retrieve earlier presented items of the same category, to allow extracting of patterns involving all items within the group of items of that category.

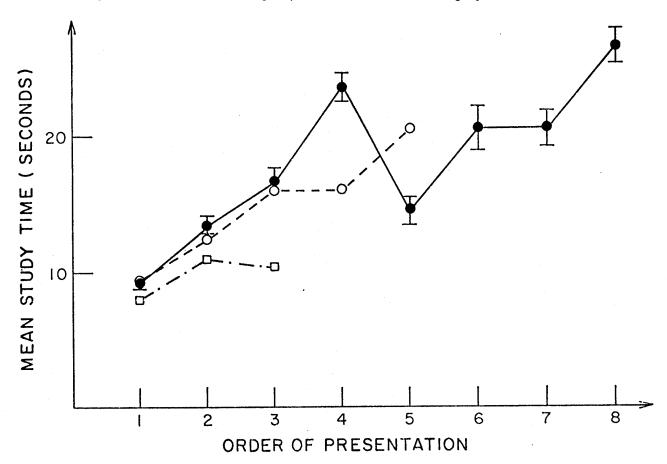


Figure 6

Average study-times for individual dinner orders as a function of presentation order for memory expert (JC) studying orders from 3, 5 and 8 people.

to tables 1 through 6 to serve as cues in the post-session recall, and during the other two sessions, the pictures corresponding to table 7 through 12 were presented. His accuracy of cued recall is given for both dinner orders and category lists (Animal orders") in Figure 7.

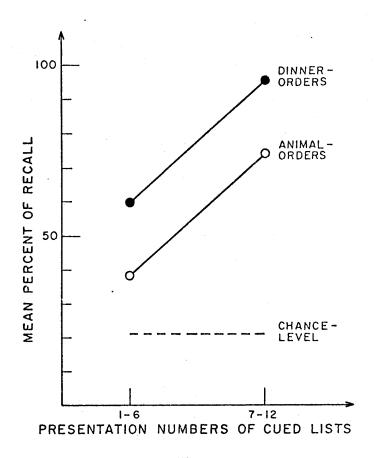


Figure 7

Mean percent correct recall of lists as a function of presentation number, when JC was given a post-session cued recall for either the first or last half of studied lists.

His recall of information about dinner orders is virtually perfect for the second block; 122 of 128 presented items, and reliably less for the first block. The recall of the analogous category lists have the same pattern, but the level of accuracy is lower. For these lists we noticed a couple of very obvious intrusions from Block 1 onto cued recall of Block 2. On both occasions with cued recall of Block 2, JC recalled one entire sub-list of items for a 5-top from Block 1. (The probability of one such event occurring by chance is less than one in 3000.)

Given that recall for dinner orders was virtually perfect for block 2, we examined the recall of dinner-orders from block 1 for differences in the amount recalled from each category, e.g., salad dressings. If systematic differences

were found it might suggest that the better recalled category was more closely associated with the pictures of faces. When corrections for incorrect guesses were made, starches were recalled best (72%), entrees and salad dressings second (58% and 50% respectively) and temperatures worst (38%). Hence these results lend no support to the earlier suggestion that entrees are more directly associated to faces.

In sum, the evidence for post-session memory for the studied information is clear and in accordance with the characteristics of skilled memory (Chase & Ericsson, 1982). Furthermore, we observed clear interference from previously studied lists of the same structure and with the same type of information. Passage of time and other kinds of lists appeared to have smaller, if any, effect. Hence, only for lists of the same structure and content the massive inference effects observed in normal laboratory studies were obtained (Underwood, 1957).

Improvement in Performance During the Year-Long Experiment

During the year-long experiment JC showed a remarkable improvement. After the initial couple of sessions, his recall accuracy was virtually perfect for all the table-sizes. His improvement was also exhibited in a steady decrease in the study-times. In Figure 8 the average study-times for three different sessions are given.

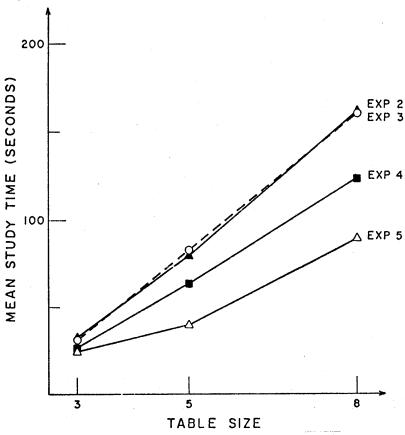


Figure 8

Mean total study-time as a function of table size for memory expert (JC) in the four consecutive experiments.

The most striking result is steady decrease in study-time, along with the lack of any sign of reaching a stable final performance-level. One should also notice that the improvement appears to be proportional over table-sizes and at each level of practice the study-times can be described as a linear function of table-size. Before turning to a discussion of this practice effect, let us compare the study-times for individual orders at different levels of practice, which are given in Figure 9. The rather clear increase in latency associated with grouping items into groups of four or five appears to have almost vanished with further practice. However, the reduction of study-times, as shown in the previous figure, is essentially unchanged.

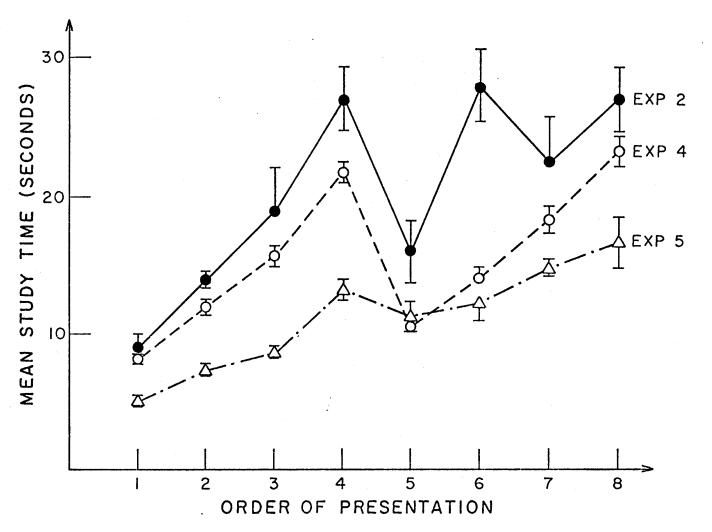


Figure 9

Study-time for individual dinner orders as a function of presentation order for memory expert (JC) in three different experiments.

Results. The detailed method of analysis as well as the actual analysis is presented elsewhere (Ericsson & Polson, in preparation) and hence only the major findings are discussed here. No effects were found for the experimental condition (normal vs. category presentation) or its interaction with table-size. The effect of table-size was large and accounted for nearly 90% of the variance.

An analysis of the average study time for both conditions showed no difference between conditions even for the first session. The absence of practice effects suggests that JC did not have to adapt to the category presentation, and thus this method of presentation is compatible with his usual encoding processes.

In the category presentation condition we have recorded the time taken to memorize three, four or five items of a given category. An initial analysis showed that the time taken to memorize such a group of items appeared the same regardless of when it was presented in the sequence. This contrasts markedly with the linear increases of study times observed for individual dinner orders as function of presentation order discussed earlier. Hence there is good evidence that storage of within-category groups is direct and non-cumulative.

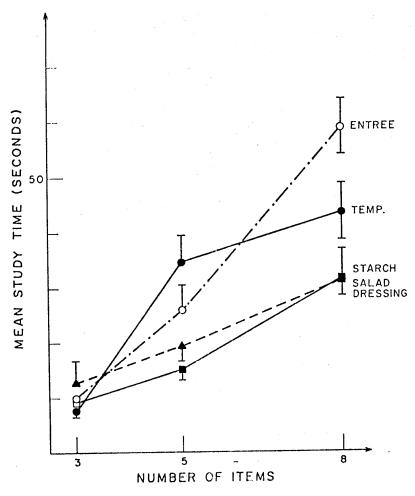


Figure 10

Average study-time with standard error bars for groups of 3, 5, and 8 items from different categories i.e., salad dressings (filled circles), starches (unfilled circles), tempreatures (filled squares) and entrees (unfilled squares).

of course, highly significant, and all the effects reported below were at least significant at 1%-level. The main effect of condition (normal vs. varied presentation) was significant as well as its interaction with table-size.

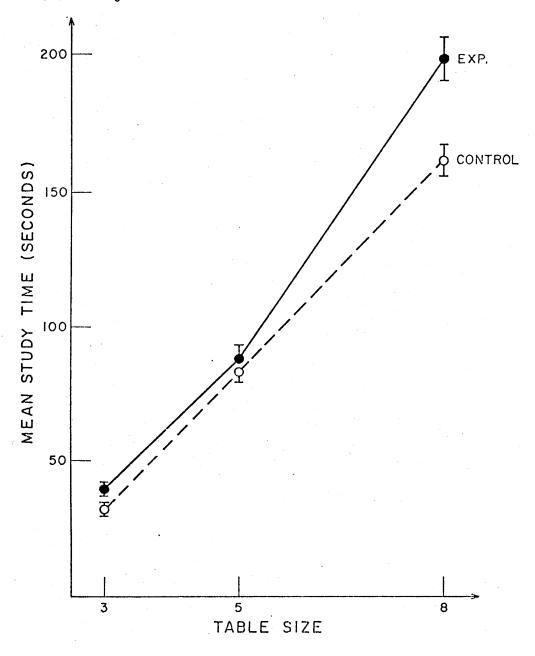


Figure 11

Mean total study-times as a function of table size for control and experimental condition in Varied Presentation Experiment.

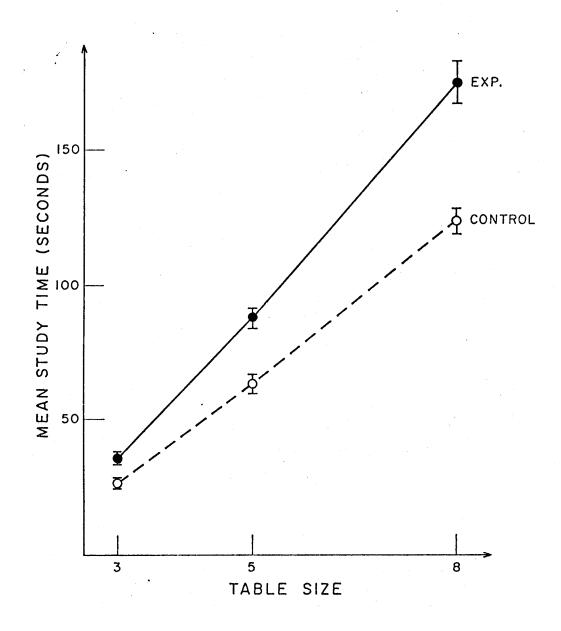
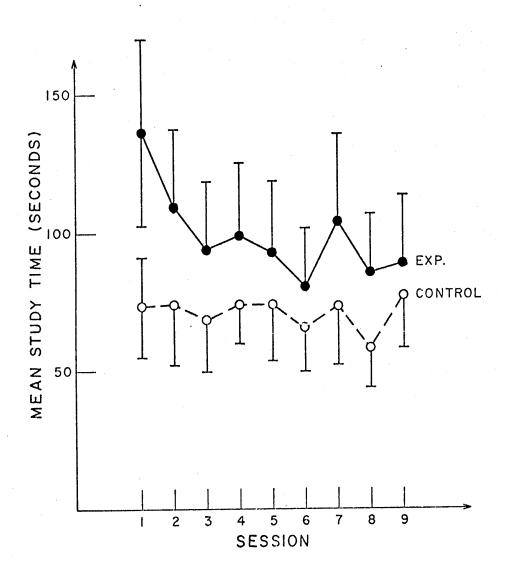
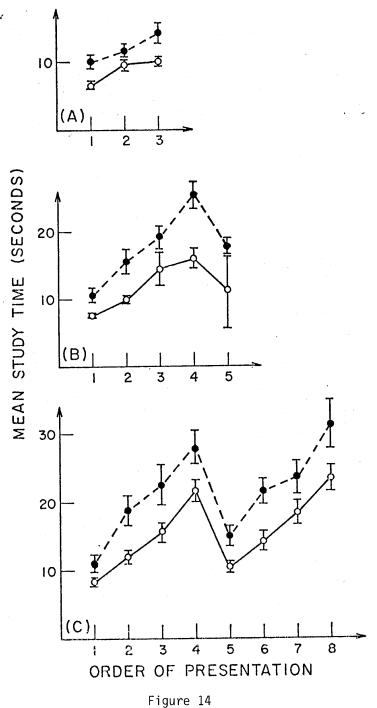


Figure 12

Mean total study-times as a function of "table size" for control and experimental condition in Category Materials Experiment.



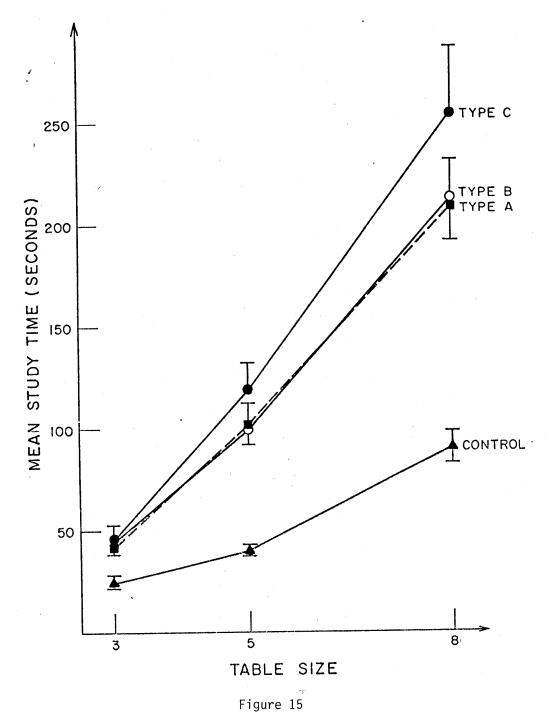
It appears clear that JC memorized the animal tables by category and we will now turn to an examination of the pattern of study-times for individual orders. Figure 14 shows the mean study-times for individual orders for control and animal-tables.



rigure 14

Study-times for individual "dinner-orders" as a function of order of presentation for control and experimental condition in Category Materials Experiment, for lists of 3 "orders" (upper panel), of 5 "orders" (middle panel) and of 8 "orders" (lower panel).

time than Type-B lists, because the Type-A lists are, on the average, more redundant. Finally, less improvement due to practice was expected because the categories from which items were sampled varied from trial to trial.



Mean total study-times as a function of "table-size" for the three types of lists in Generalizability of Skills Experiment.

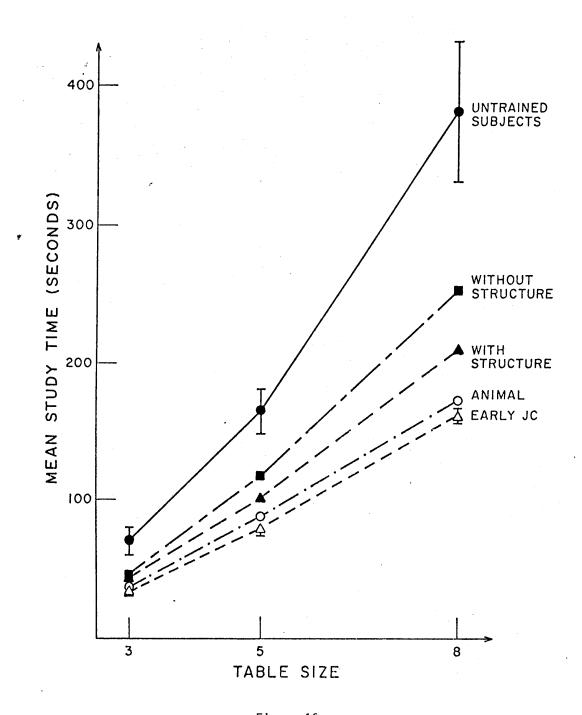
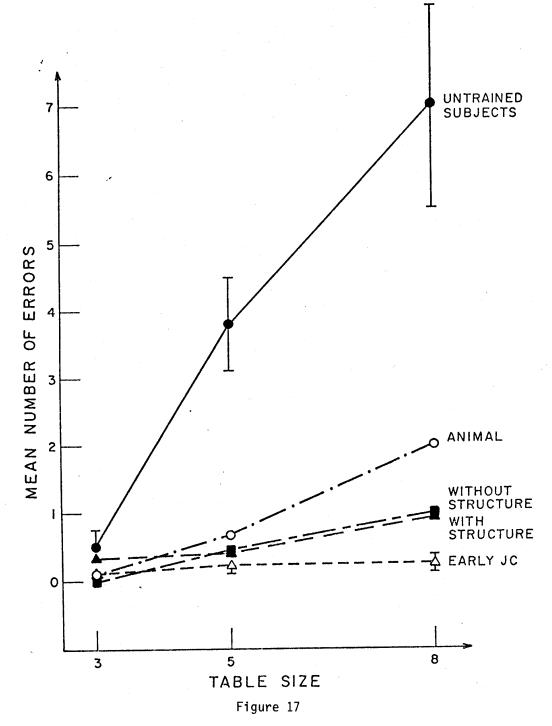


Figure 16

Mean total study-times as a function of "table-size" for memory expert (JC) for dinner orders in Category Presentation experiment (Early JC), for fixed category-lists in Category Materials Experiment (Animal), for category lists with and without structure from Generalizability of skill experiment and for untrained subjects.



Mean number of errors as a function of "table-size" for memory expert (JC) for dinner orders in Category Presentation experiment (Early JC), for fixed category-lists in Category-list experiment (Animal), for category lists with and without structure from Generalizability of skill experiment and for untrained subjects.