

*Larissa Herda*  
President - CEO

June 3, 2005

Tom Lookabaugh  
Faculty Director, Interdisciplinary  
Telecommunications Program  
University of Colorado  
Boulder, CO 80309-0530

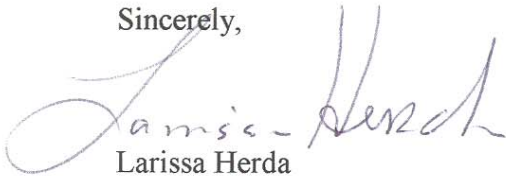
Via Fax: (303) 492-1112

Dear Tom:

We are excited by the Policy Lab idea and happy to join the partnership. We understand involvement implies participation in discussions around policy and technology interactions, in particular mediated by the Silicon Flatirons Telecommunications program, participation at our discretion in particular policy lab experiments, and offering at our discretion, internships to Policy Lab students when there is a good match to our program.

We look forward to the interactions and the opportunity to explore with Policy Lab's investigators the potential for collaborative innovation when technology and policy are considered together.

Sincerely,



Larissa Herda  
Chairman, CEO and President