



John M. Ryan
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Department: Legal

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Tom Lookabaugh
Faculty Director,
Interdisciplinary Telecommunications Program
University of Colorado
Boulder, CO 80309—0530

Dear Tom:

Thank you for asking us to participate in your proposed Policy Lab. Level 3 is excited to participate in the program. We understand that the Policy Lab may involve Level 3 in a number of activities, including participation in discussions around policy and technology interactions (especially those sponsored by the Silicon Flatirons Telecommunications Program), participation in selected Policy Lab experiments, and potentially offering internships to Policy Lab students when there is a good match to our program. We certainly recognize the need for policy "thought leadership" that is informed by the real-life concerns of the business community, and believe that the Policy Lab may create an environment in which that can happen. We look forward to working with you.

Sincerely

A handwritten signature in blue ink that reads "John M. Ryan".

John M. Ryan
Assistant General Counsel/
Senior Vice President